



Bernard J. Allen Executive Director

David M. Silber, CFA, CAIA Chief Investment Officer

> Melody Johnson Deputy Director

April 12, 2024

Mr. Jim Owczarski City Clerk Room 205, City Hall

Dear Mr. Owczarski:

Please be advised that an Investment Committee Meeting of the Annuity and Pension Board has been scheduled for **Thursday**, **April 18**, **2024** at **9:00** a.m. This meeting will be conducted via teleconference.

Special Notice: Instructions for the public on how to observe the meeting will be available on the ERS's website (<u>www.cmers.com</u>) prior to the meeting.

The agenda is as follows:

- I. Election of Vice Chair.
- II. Approval of FactSet Client License Agreement as Amended.
- III. Callan Investment Manager Due Diligence Report.
- IV. Callan Presentation on Act 12 Framework & Peer Group Comparison.
- V. CMERS 1st Quarter 2024 Preliminary Performance Update.
- VI. Chief Investment Officer Report.

Sincerely,

Bernard J. Allen Executive Director

BJA:jmw



FactSet® Client License Agreement Amendment

FactSet Research Systems Inc. 45 Glover Avenue Norwalk, CT 06850 T+1.203.810.1000 F+1.203.810.1001

Reference is made to the FactSet Client License Agreement, dated 14 March 2019, between EMPLOYES' RETIREMENT SYSTEM OF THE CITY OF MILWAUKEE ("Licensee" or "You") and FactSet Research Systems Inc. ("FactSet" or "Licensor"), as amended from time to time (the "Agreement" or "License"). All terms used and not defined herein shall have the meanings assigned to them in such License. Except as expressly set forth herein, this Amendment shall not alter, modify, or in any way affect the terms contained in the License, all of which are ratified and affirmed in all respects and shall continue in full force and effect. As of 01 April 2024 the License is amended as follows:

Section 3.c of the License shall be deleted in its entirety and replaced with the following: "Upon 90 days' written notice, FactSet will raise your Annual Fees once every twelve months by the greater of 3% or the percentage increase in the United States Bureau of Labor Statistics' Consumer Price Index. Supplier increases to fees for access to Supplier data are not subject to the restrictions of this Section 3.c. If a Supplier increases its fees to FactSet, we will raise your fees for your access to that Supplier's data by that amount. If you object to a Supplier-imposed increase, you may terminate your access to that Supplier's data by notifying FactSet in writing within 30 days of receiving notice of the fee increase."

The last sentence of Section 4.c shall be deleted in its entirety and replaced with the following: "Licensee hereby allows FactSet to use its name and logo to identify Licensee as a client of FactSet on its website, industry event presentations, and marketing slide decks. Such use shall be subject to Licensee's standard name and logo usage guidelines, if the same have been communicated to FactSet. FactSet shall not disclose Licensee's use case or any of Licensee's Confidential Information. Otherwise, FactSet may leverage the name and logo listed on Licensee's website."

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Schedule A

Licensee Company Name & Address:	Milwaukee 789 North Wate Suite 300	rement System of the er Street sconsin 53202-3584	City of	fdsCRM ID:	762874				
Authorized Affiliates (include departments if relevant):	None			Authorized Locations:	Milwaukee, Wisconsin [762874]				
Initial Term begins on:	01 Apr 2024	and ends on:	31 Mar 2026	Invoice Frequency:	Monthly in Advance				
Cancelation Terms:	You or FactSet may cancel this License or a portion of it effective at the end of the Initial Term or the end of any renewal term by giving at least three full months' written notice in advance.								

Products:

Description	Qty	Annual Unit Price	Annual Unit Discount	Price Start Date	Price End Date	Currency	Annual Subtotal
Asset Owner Essential - Enterprise Solution	1	42,100	6,315	01 Apr 2024	31 Mar 2026	USD	35,785
Asset Owner - Essential	2	25,000	3,750	01 Apr 2024	31 Mar 2026	USD	42,500
FactSet Workstation - SPAR Only IM	1	5,000	0	01 Apr 2024	31 Mar 2026	USD	5,000

Service Notes:

- 1. Asset Owner Essential Enterprise Solution includes access to:
 - a. FactSet's Portfolio Analysis engine for the calculation of standard- and client-configured analytics. Analytical capabilities span across asset classes and capabilities such as attribution, characteristics, and risk. They also include the integration of commercial content via the FactSet workstation. As a result, certain analytical functions and content sets may require additional licensing.
 - b. FactSet's Portfolio Services team and framework for the integration of client content from one primary source. This includes the design of Standard Operating Procedure (SOP) and workflow documentation, 24/7 proactive monitoring and communication, and access to Portfolio Services transparency tools for associated workflows.
 - c. The FactSet Investor Network platform facilitates the aggregation and distribution of portfolio data for up to 5 portfolios.
 - d. Enterprise Advanced Fixed Income Analytics provides access to advanced fixed income analytics. This includes the ability to run analytics based on a client-provided price, advanced fixed income attribution columns, and models, and the following analytics: key rate durations, scenario analysis, projected cash flows, and MAC calcs.
 - e. The automation and production of up to 250 monthly-equivalent Portfolio Analysis reports via FactSet's Portfolio Reporting Batching application.
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- 3. Any additional products or services ordered shall be subject to Licensor's then-current rate-card pricing unless otherwise agreed by both parties in writing.

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Name (Please print or type)	
Name (Please print or type)	
Title (Please print or type)	
Agreed to by:	
EMPLOYES' RETIREMENT SYSTEM OF THE CITY OF	MILWAUKEE
Signature (Duly authorized officer or partner)	
Signature (Duly authorized officer of partner)	
Name (Please print or type)	
Title (Please print or type)	
, In	

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FactSet® Client License Agreement

FactSet Research Systems Inc. 601 Merritt 7 Norwalk, CT 06851 T+1 203 810 1000 F+1 203 810 1001

Licensor:	FactSet Research Systems Inc. and its affiliates	Effective Date:	14 Mar 2019	
Licensee:	EMPLOYES' RETIREMENT SYSTEM OF THE CITY OF MILWAUKEE	CRM No.:	762874	

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- a. The Initial Term of this License is stated on your Schedule. After the Initial Term, this License will automatically renew for successive one-year periods unless you or FactSet cancel it in accordance with this License. You or FactSet may cancel this License or a portion of it effective at the end of the Initial Term or the end of any renewal term by giving at least three full months' written notice in advance. If you properly cancel any portion of the Service that you are permitted to cancel, your Schedule and Annual Fees will be deemed amended and reduced to reflect such cancelation. When this entire License terminates, for whatever reason, all Schedules will terminate on that same date. You or FactSet may cancel this License: (i) if the other party materially breaches this License and fails to cure or correct such breach within 30 days after receiving written notice; or (ii) upon the bankruptcy or bankruptcy-related event of the other party. Trials of our Service, if any, are limited to 30 days and are subject to the terms of this License, including the confidentiality terms set forth herein. You must permit FactSet to provide reasonable training and support to your Authorized Users at your Authorized Locations at least once each calendar quarter.
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The Fees

3. Fees

a. You must pay the Annual Fees for the duration of the Initial Term and any period after the Initial Term for which this License remains active, together with any sales, use, excise, services, consumption, value-added and other applicable taxes other than any taxes based on FactSet's net income. If your License renews for any period beyond the Initial Term, your Annual Fees will be calculated under Section 3.c based on FactSet's then-current rates for your then-current subscriptions. Unless you have preauthorized charges to your purchasing card, you will receive a periodic invoice. You must pay the invoiced fees in full within 30 days of receipt of the invoice. You may order additional components of our Service if you pay the associated fees. Upon your payment of a revised invoice, the Annual Fees

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- b. If you do not pay your invoiced and undisputed fees in full within the 60-day Grace Period following the due date of your invoice, you will owe FactSet interest in the amount of 1% per month on all overdue undisputed amounts, compounded monthly, beginning after the Grace Period, along with our reasonable collection costs and attorneys' fees.
- c. FactSet will raise your Annual Fees once each year on January 1st, by the greater of 3% or the percentage increase in the United States Bureau of Labor Statistics' Consumer Price Index. Supplier increases to fees for access to Supplier data are not subject to the restrictions of this Section 3.c. If a Supplier increases its fees to FactSet, we will raise your fees for your access to that Supplier's data by that amount. If you object to a Supplier-imposed increase, you may terminate your access to that Supplier's data by notifying FactSet in writing within 30 days of receiving notice of the fee increase.

The Data

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Acquisition (or to Acquire) refers to a transaction that results in a change of control of a company.

Annual Fees are the annual fees for the Service on your Schedule.

Authorized Affiliates are the Licensee affiliates and departments listed on your Schedule.

Authorized Locations means the Licensee address and Authorized Locations listed on your Schedule.

Authorized User means a Licensee employee with a valid FactSet ID and password to access the Service who works at an Authorized Location or Authorized Affiliate listed on your Schedule.

Confidential Information means any non-public information received by you or us in connection with this License, as described more fully in Section 10.

CTS means FactSet's Content & Technology Solutions division. Your Schedule will indicate if you are subscribing to any CTS Service.

FactSet means FactSet Research Systems Inc.

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Licensee means the Licensee Company named on the Schedule along with its Authorized Locations, Authorized Affiliates and Authorized Users. Licensee does not include any other affiliated entities (such as subsidiaries or sister companies) that are not listed on your Schedule.

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Schedule means any schedule to your License, as updated from time to time under the terms of your License. **Service** means the FactSet and Supplier software, data, databases, consulting services, file transfer and file sharing services, documentation and hardware, if any, whether provided on a paid or trial basis.

Supplier means any third-party supplier to FactSet or you of data or software used via the Service.

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Name (Please print or type)	
Title (Please print or type)	
FactSet Notice Recipients: 1. Josie Reinhardt	
Institutional Sales Represe 181 W. Madison Street, 33 Chicago, IL 60602; and	
2. Rachel R. Stern, SVP & Ger FactSet Research Systems 601 Merritt 7, Norwalk, CT	Inc.,
Agreed to by: EMPLOYES' RETIREMENT SYSTEM OF THE CITY OF MILWAUKER Signature (Duly authorized officer or partner) Allen Name (Please print or type)	E
Executive Director Title (Please print or type)	
Licensee Notice Recipient: 1. David M. Silber Chief Investment Officer 789 North Water Street, St Milwaukee, Wisconsin 532	



FactSet[®] License Agreement Schedule A

Licensee Company Name & Address:	Milwaukee 789 North Wate Suite 300	rement System of the er Street sconsin 53202-3584	City of	Licensee Contact:	David M. Silber 4142868235 david.silber@cmers.com				
Authorized Affiliates (include departments if relevant):	None			Authorized Locations:	Milwaukee, Wisconsin [762874]				
Initial Term begins on:	01 Apr 2019	and ends on:	31 Mar 2020	Invoice Frequency:	Monthly in Advance	fdsCRM ID:	762874		
Cancelation Terms:	You or FactSet may cancel this License or a portion of it effective at the end of the Initial Term or the end of any renewal term by giving at least three full months' Increase written notice in advance. Occurs On:								

Products:

Description	Qty	Annual Unit Price	Price Start Date	Price End Date	Currency	Annual Subtotal 20,000	
FactSet Plan Sponsor Base Fee - Asset Allocator	1	20,000	01 Apr 2019	31 Mar 2020	USD		
Plan Sponsor Workstation - Asset Allocator	2	17,500	01 Apr 2019	31 Mar 2020	USD	35,000	
SPAR plus Asset Allocation plus Econ Only	1	7,500	01 Apr 2019	31 Mar 2020	USD	7,500	
Portfolio Services	1	10,000	01 Apr 2019	31 Mar 2020	USD	10,000	

The following term applies for the Portfolio Services product: Pricing for this product is based on usage. If usage of this product is increased beyond the level contemplated on this Schedule, the fees will increase commensurately. Licensor will readjust fees on a quarterly basis.



CMERS Manager Assessment Summary

As of December 31, 2023

				1	A3 (ט וכ	CEI	nber 31, 2023) 	
	Manager Overall	Product People	Philosophy/Process	Short Term Performance	Long Term Performance	Product Dynamics	Product Overall	<u>STATUS</u>	<u>NOTES</u>	
LARGE CAP VALUE EQU	JITY									Within Expectations
BlackRock Russell 1000 Value	•	•	•	•	•	•	•	Within Expectations	Head of iShares and Index Investments Salim Ramji will be departing the firm in Q1 2024. Callan will monitor BlackRock's decision on Ramji's successor, however the index team remains deep at the portfolio management level.	Notable
DFA Large Cap Value					•			Within Expectations		Cautionary
LARGE CAP CORE EQUI	TY									Under Review
Northern Trust Global	•					•		Within Expectations		
LARGE CAP GROWTH E	QUITY							1		
Polen Capital Management	•	•	•	•	•	•	•	Within Expectations	Employee ownership currently stands at 72%; employees continue to control 100% of the firm. Polen completed a 2022 acquisition of a credit team and in 2023, acquired a Hong Kong-based Emerging Markets Growth team. Firm recently announced the imminent departure of Jeff Mueller, co-portfolio manager for the Global Growth strategy and fundamental analyst for the Focus Growth strategy, due to personal reasons. Mueller's departed as of December 31, 2023; fundamental coverage for impacted strategies will be absorbed by team members. Short-term performance remains challenged due to stock selection issues; continuing to monitor the portfolio's positioning and ability to provide downside protection, which has historically been a portfolio attribute. Polen struggled in the 2022 downturn.	
DOMESTIC MID CAP EQU	JITY							1		
Earnest Partners LLC	•	•	•	•	•	•	•	Within Expectations	Firm founder Paul Viera owns majority of firm. Weighted median and average market cap is well above the Mid Core peer group median but in-line with the Russell Mid-Cap Index. Portfolio style may exhibit value bias over short-term time periods but remains within expectations of a core style strategy.	
SMALL CAP VALUE EQU	IITY	1	1	1	1	1		T	Charter AllManaged (MO billion but mitted at la	
DFA Small Cap Value	•							Within Expectations	Strategy AUM exceeds \$19 billion but mitigated by large number of portfolio holdings and low turnover.	
NON-US DEVELOPED SM	/IALL V	ALUE				1		T		
DFA International Small Cap					•			Within Expectations		
ACWI XUS VALUE			•							
Brandes Investment Partners	•	•	•	•	•	•	•	Within Expectations	Organization should be monitored going forward but asset levels and flow activity have stabilized in recent years; the firm continues to maintain a healthy level of profitability in part due to cost restructuring (e.g., outsourcing client reporting/back office functions to SEI) several years ago. Profitability of the firm may be compromised below \$10 billion. The International Equity strategy makes up 1/3 of firm assets and should be monitored accordingly.	
ACWI XUS GROWTH										
William Blair & Company	•	•	•	•	•	•	•	Within Expectations	Andy Siepker joined Ken McAtamney and Simon Fennell on the portfolio management team in January 2022.	
EMERGING MARKETS C	ORE	_				1				
AQR Emerging Markets	•	•	•	•	•	•	•	Within Expectations	 Firm and product AUM decline is notable, which sparked work-force reduction, although the majority was not related to the long-only equity products. Investment professional and client stability should be monitored closely due to a series of departures and redemptions in recent years; however, AQR continues to maintain leadership continuity, deep investment team and a healthy level of assets. Short- and long-term performance has recovered. 	

GLOBAL ACWI CORE											
BlackRock Global Alpha Tilts	•	•	•	•	•	•	•	Within Expectations			
GLOBAL ACWI GROWTH											
MFS Investment Management	•	•	•	•	•		•	Within Expectations			
CORE PLUS BOND											
Loomis, Sayles & Company, L.P.	•	•	•	•	•	•	•	Within Expectations	Loomis offered a voluntary separation program in 4Q22 to eligible personnel at the firm, excluding portfolio managers. A number of fixed income analysts within the central research team accepted the buyout. Elaine Stokes, co-lead of Full Discretion team, retired at year-end 2023; Matt Eagan took over as sole lead of team.		
Reams Asset Management	•	•	•	•	•	•	•	Within Expectations	Securitized Credit PM Stephen Vincent retired April 2023; Neil Aggarwal hired in December 2022 to replace him as Head of Securitized Products.		
INTERMEDIATE FIXED IN	COME			-	-		-				
BlackRock US Govt Bond								Within Expectations			
DIVERSIFIED REAL ASSI	ETS			•	•		•				
Principal DRA	•	•	•	•	•	•	•	Within Expectations	On January 11, 2024 Principal announced that its CEO since 2018, Pat Halter, would be stepping down on February 10 and would retire on April 2. Halter will be replaced by Kamal Bhatia, the current Global Head of Investments and President and Chair of Principal Funds. Bhatia joined Principal in 2019 from Oppenheimer Funds, he was promoted to COO in 2020 and his current position in March 2023. Principal announced on January 16, 2024, that Indraneel ("Indy") Karlekar, PhD has voluntarily resigned from his position as Global Head of Research and Portfolio Strategies. Mr. Karlekar has led the research function at Principal Real Estate Investors for the past 10 years. Principal has begun an external search to replace Mr. Karlekar. In the meantime, the Principal Real Estate Global Research and Data Strategy & Analytics group of 12 individuals will continue to firm's research initiatives and will be led by Madhan Rengarajan, CFA. Team has remained stable since May Tong assumed leadership in March 2022. The Dynamic Outcome team remains deep and experienced; follows a team approach and repeatable process.		

Callan



April 18, 2024

City of Milwaukee Employes' Retirement System

Act 12 Framework & Peer Group Comparison

John P. Jackson, CFA Senior Vice President

Jacon Ellamont ECA C

Jason Ellement, FSA, CFA Senior Vice President **Michael Joecken** Senior Vice President

Adam Lozinski, CFA Senior Vice President

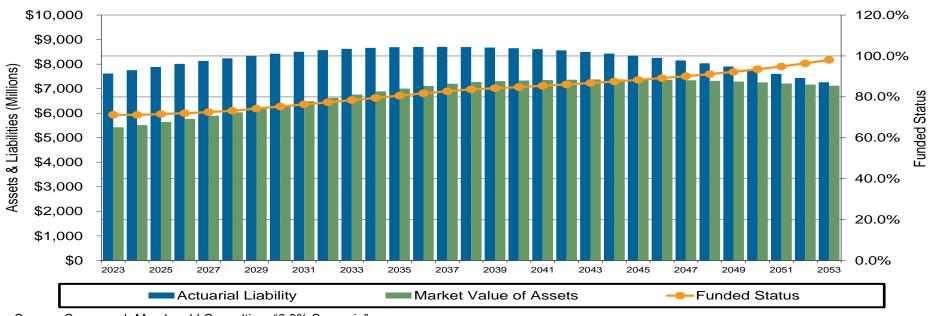
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Introduction

- Callan completed an asset/liability study and a new target was approved in June 2023
- Act 12 was subsequently passed which significantly modifies the CMERS Plan
- Although we completed an asset-liability study last year, the significant changes from Act 12 warrant a revisit; Callan recommends completing a new asset-liability study
 - Consider alternative asset mixes and de-risking approaches
 - Reassess liquidity needs and gradual winding down of illiquid investments
 - Explore investment solutions, e.g., cash flow matching
 - Re-assess contribution volatility in light of Act 12 Requirements
- The second section of the presentation compares the CMERS Plan to other Public Pension Plans along the lines of:
 - Return Assumption (aka actuarial discount rate)
 - Public equity exposure
 - Funded Status
 - Net Cash flows
 - Amount of Liquid Assets
 - Risk-Return of other Public Funds



Act 12 Is A Game Changer



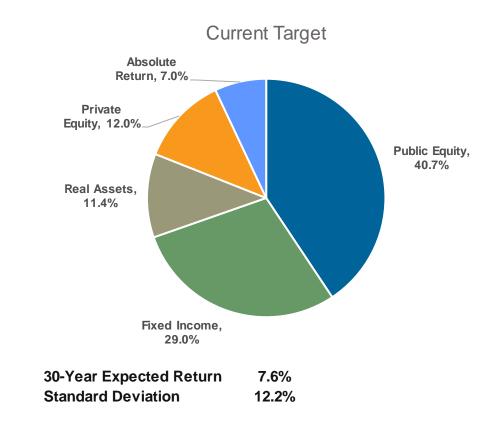
Source: Cavanaugh Macdonald Consulting. "6.8% Scenario"

Key Act 12 characteristics:

- Plan is closed to new hires effective 1/1/2024
- The discount rate is set to 6.80%
- One-year contribution lag put in place
- 1/1/2024 UAAL is amortized over 30 years
 - Future increases in the UAAL are amortized over 10 years
 - Future decreases in the UAAL are amortized over the remaining amortization period for the 1/1/2024 UAAL, or 10 years if greater.
 - The UAAL payments will be calculated as level-dollar amounts.
- Actuarial cost method is Entry Age Normal (no change)
- No change in determination of Actuarial Value of Assets Returns that differ from the assumed 6.8% are phased in over 5 years

New funding policy and lower funded status is expected to increase contribution risk

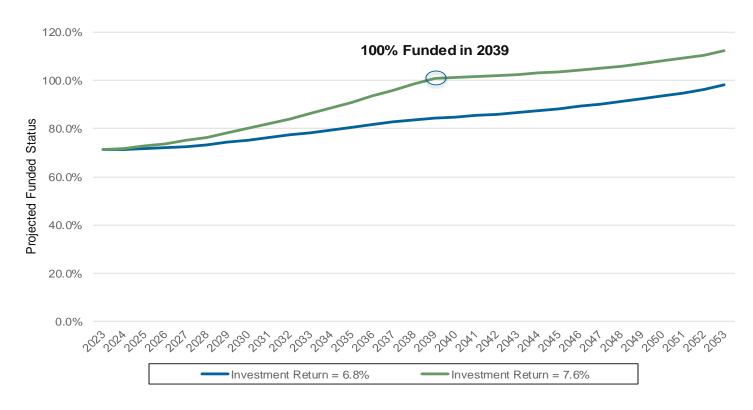
Current Target Allocation



- The current Target Allocation is shown above
 - The REITs portion of Liquid Real Assets is included in Public Equity while TIPS and Commodities are included in Real Assets
- Callan 30-year expected return of 7.6% is above the actuarial assumed return of 6.8%

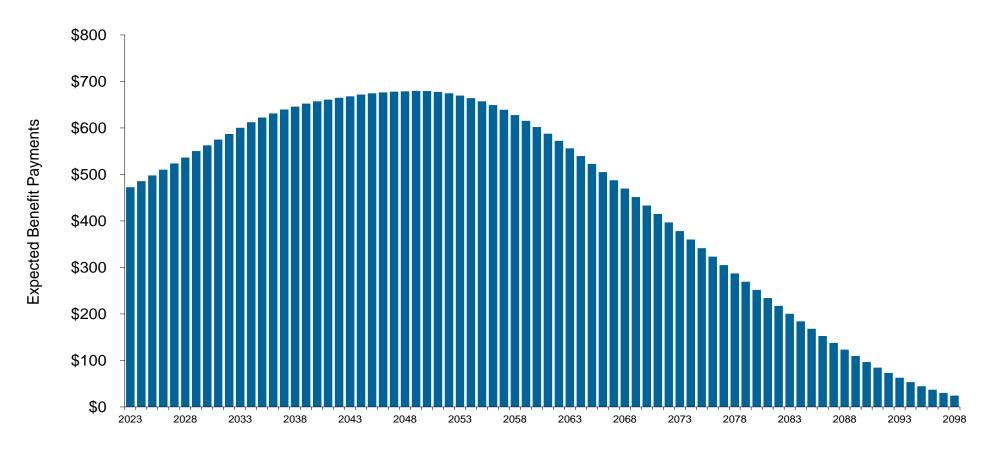
Projected Funded Status

6.8% Actuarial Return Assumption vs. 7.6% Current Allocation Projection



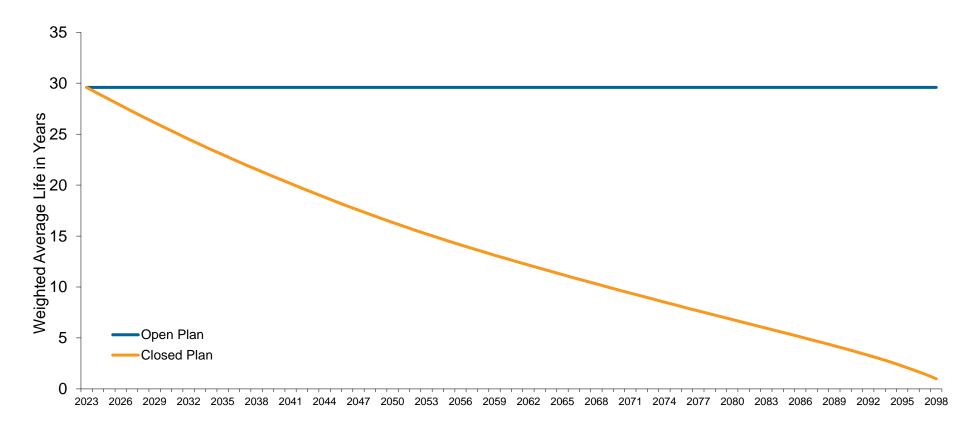
- Callan's projection on the CMERS Target exceeds the actuarial assumed return
 - The impact of earning 0.8% more per year is significant
- Under the 7.6% return scenario, the Plan would become fully funded in 2039 15 years from now
 - Contributions from sales tax revenue would cease in 2040 under this scenario
- Projections assume constant asset allocation (no de-risking) and constant discount rate

CMERS Expected Benefit Payments



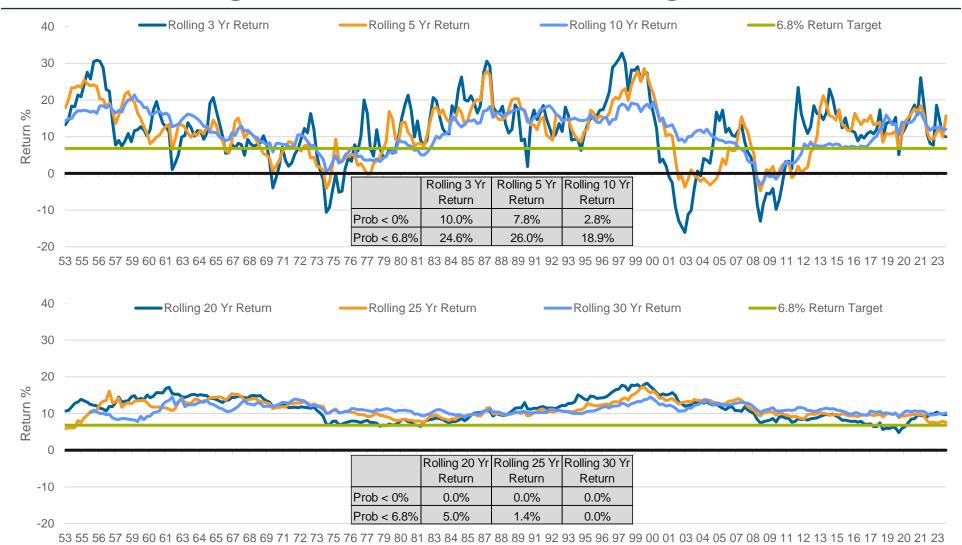
- An Open Plan has an indefinite time horizon as new hires join the Plan to replace exits
- When a Plan is closed, the time horizon becomes definite. However, the time horizon is still very long initially as many active participants are still accruing benefits
- Indeed, benefit payments are expected to increase for the next 25 years (until 2049)

Time Horizon



- The above graph depicts the Weighted Average Life (WAL) of CMERS on an open vs. closed basis using the present value of benefits from the 2023 asset-liability study
- The WAL is an estimate of the expected time horizon of a Plan
 - For an open plan it consistently measures around 30 years and does not decrease
 - A closed plan has a gradually shortening time horizon
 - A short time horizon typically warrants a more conservative asset allocation

S&P 500 Rolling Returns for 70 Years Ending 12/31/2023

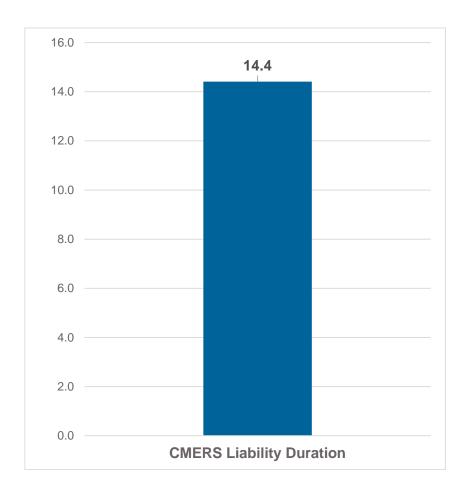


• The probability of a negative return or falling below the actuarially assumed discount rate (<6.8%) increases over shorter time horizons. The probability is very low over 20+ years.

Source: Ibbotson S&P 500 Index



Liability Duration



- Liability Duration measures how sensitive the liability is to a change in the discount rate, i.e., it is the approximate percentage change in value for a 1.0% change in the discount rate
- CMERS liability duration is very long but it will gradually decline as the Plan matures
- Future de-risking to a more conservative asset allocation may result in a drop in the discount rate which will in turn cause the liability to increase and funded status to fall

Hypothetical Example with 14.4% Liability Duration

- Initial Funded Status = 90%
- Plan adopts a more conservative asset allocation and lowers the discount rate by 1.0%
- Liability would increase 14.4%
- Funded status would fall to 79% which could trigger higher contributions
- Assumes all else is held constant

De-Risking Glide Path Strategies

- A Glide Path utilizes a trigger or combination of triggers to gradually de-risk the portfolio over time
- Examples of Triggers:

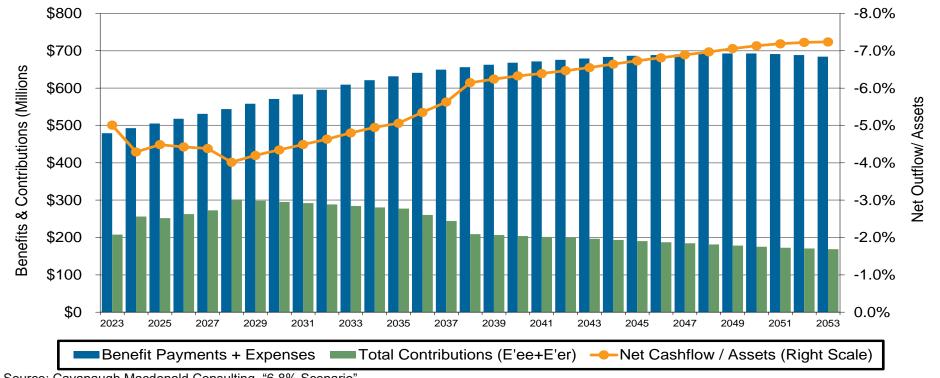
Funded Status

- The de-risking path reduces return seeking assets and increases cash and fixed income as the Plan approaches full funding
- Illiquid assets are gradually wound down

Weighted Average Life

- Increase highly liquid assets like cash and fixed income as weighted average life declines
- Illiquid assets are gradually wound down
- The Glide Path is a road map for future changes in asset allocation and may or may not be formalized into a written policy

Liquidity

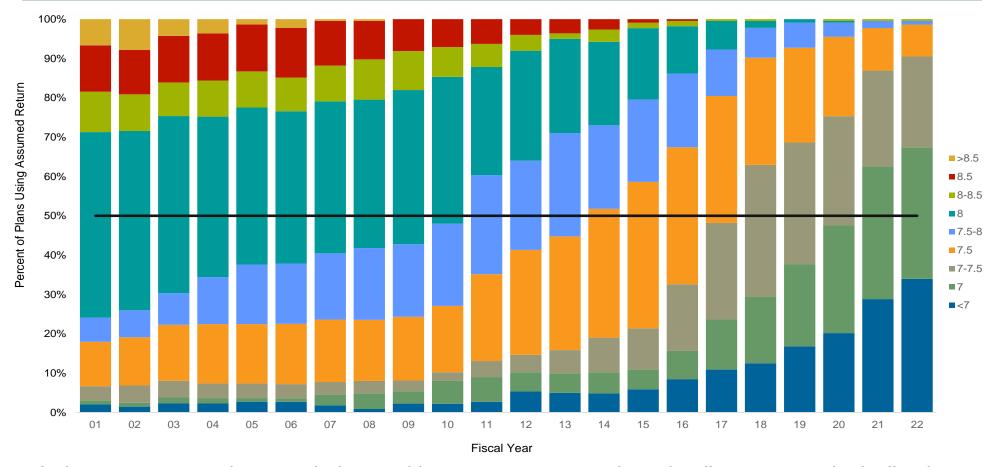


Source: Cavanaugh Macdonald Consulting. "6.8% Scenario"

- Liquidity is an important consideration for CMERS given the net cash outflow position of the Plan
- The higher the net cash outflow, the less a plan can typically invest in illiquid or risky assets
- The target allocation to fixed income + cash was increased from 23% to 29% as a result of the 2023 asset/liability study
- Liquidity needs should be re-evaluated in light of the Plan closure; net outflow as % of assets is expected to rise as the Plan gradually winds down
- Cash flow matching strategies may be employed to address liquidity needs



Public Fund Return Assumptions

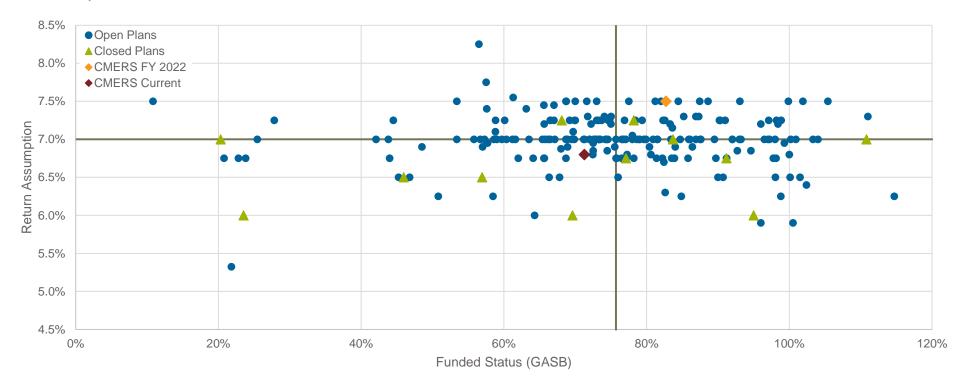


- Industry consensus has trended toward lower return expectations, leading to a steady decline in return assumptions (aka actuarial discount rates) over the last 20 years
- The 2022 median assumed return is 7.0%
 - The median discount rate may increase in 2023 when the survey is updated
 - Industry forward-looking return expectations have increased across the board in recent years



Funded Status and Return Assumption

Funded Status vs. Return Assumption 2022 Fiscal Year Crosshairs Represent Medians



 Lowering the assumed return to 6.8% dropped CMERS to below median on both funded status and return assumption



Public Equity Target Allocation and Return Assumption

Public Equity Target Allocation vs. Return Assumption 2022 Fiscal Year Crosshairs Represent Medians

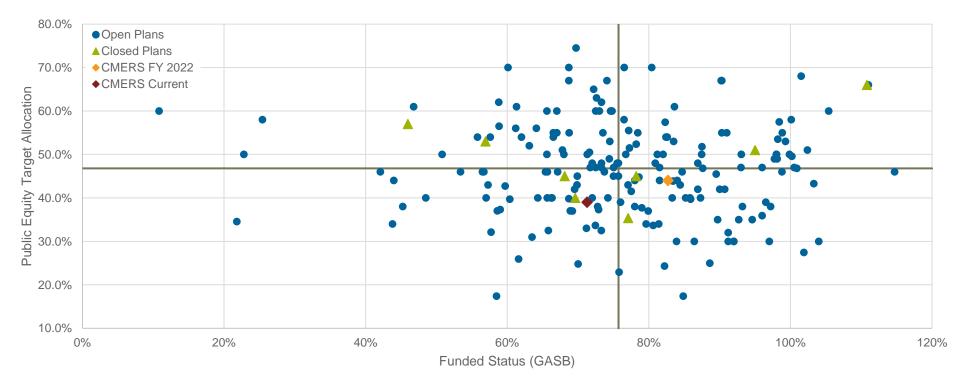


- The newly adopted target allocation has 39% in public equity, which is further below the peer median than the prior target of 44%
- Some closed plans still have equity allocations well above median



Funded Status and Public Equity Target Allocation

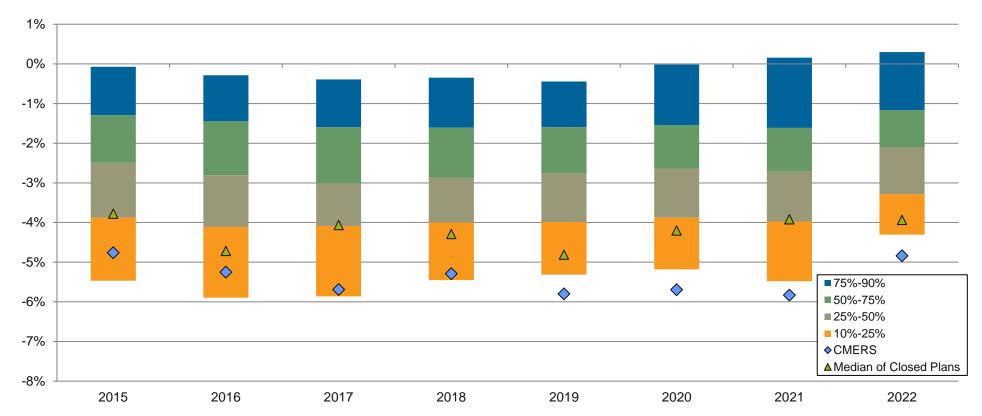
Funded Status vs. Public Equity Target Allocation 2022 Fiscal Year Crosshairs Represent Medians



- CMERS has below median funded status and public equity target allocation
- There is not a strong correlation between funded status and public equity target allocation among peer plans

Public Fund Net Cashflows

Range of Net Cashflows Among Plans by Fiscal Year

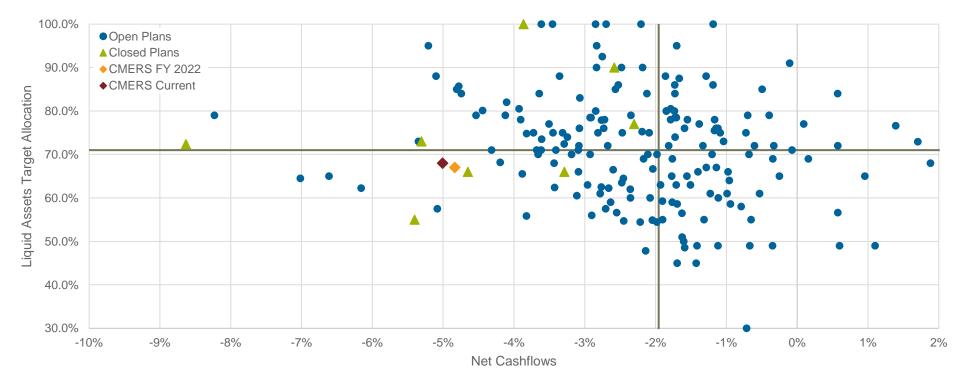


- We calculated net cashflows for CMERS using the Public Plans Database for consistent comparison with peers
 - The calculation uses contributions minus benefits and expenses as reported to the database
 - A negative number represents money flowing out of the Plan
- CMERS has a high level of net cash outflows vs. peers, although closed plan peers also have high net cash outflows



Net Cashflows and Liquid Assets Target Allocation

Net Cashflows vs. Liquid Assets Target Allocation 2022 Fiscal Year Crosshairs Represent Medians

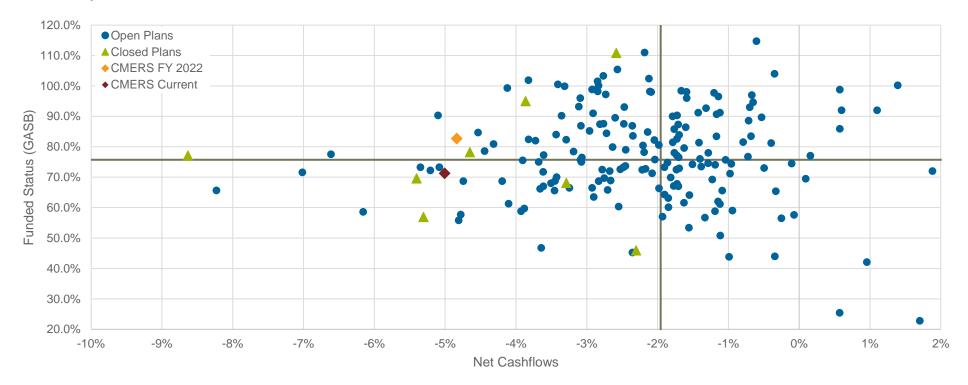


- Liquid assets include public equity, fixed income, and cash
- CMERS liquid assets are just below median while net outflows are high relative to peers



Net Cashflows and Funded Status

Net Cashflows vs. Funded Status 2022 Fiscal Year Crosshairs Represent Medians



- CMERS has higher net outflows than median while funded status is slightly below median
- All of the closed plans with complete data in the database have higher outflows than median

Callan Public Plan Universe Projected Risk and Return

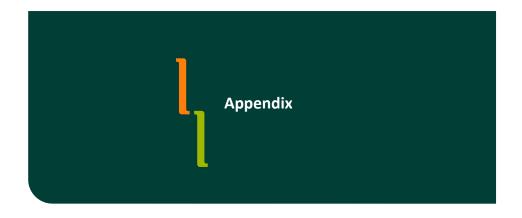
Peer Public Plan Risk and Return Projections Callan 2024 10 Year Capital Markets Assumptions Crosshairs Represent Medians



- We calculate projected risk and return for public plans in Callan's Public Plan Database using our 2024 - 2033 capital market assumptions
- CMERS is in the upper-left quadrant, which is preferable
 - Return projections are above median while risk projections are below median

Source: Callan. There are 131 plans in the universe.





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Preliminary **1st Quarter 2024 Performance Report**

April 18, 2024

Employes' Retirement System

Presentation Agenda

- Fund Overview
- Public Equity
- Fixed Income
- Absolute Return
- Recent Performance Update



Market Environment

Asset Class	Benchmark	Target Weight	Benchmark Return Q1 2024
Public Equity	MSCI ACWI IMI	39%	7.7%
Fixed Income	Bloomberg U.S. Agg.	29%	-0.8%
Real Assets ⁽¹⁾	Blended Benchmark	13%	-3.5%
Private Equity ⁽¹⁾	Russell 3000 + 2%	12%	12.4%
Absolute Return	90-Day T-Bill + 3%	7%	2.1%

1 2024
3.9%

⁽¹⁾Real Estate and Private Equity benchmark returns are reported on a 1-quarter lag.



Relative Performance Expectations

		Q1 2024		Q1 2024	Q1 2024
Value Equity Bias	Russell 3000 Value	8.6%	Russell 3000 Growth	11.2%	V
Small Cap Equity Bias	Russell 2000	5.2%	Russell 1000	10.3%	\
Fixed Income Credit	Loomis Sayles (net)	0.6%	Bloomberg US Agg.	-0.8%	↑
Private Equity ⁽¹⁾⁽²⁾	CMERS PE (net)	-0.1%	PE Benchmark	12.4%	\

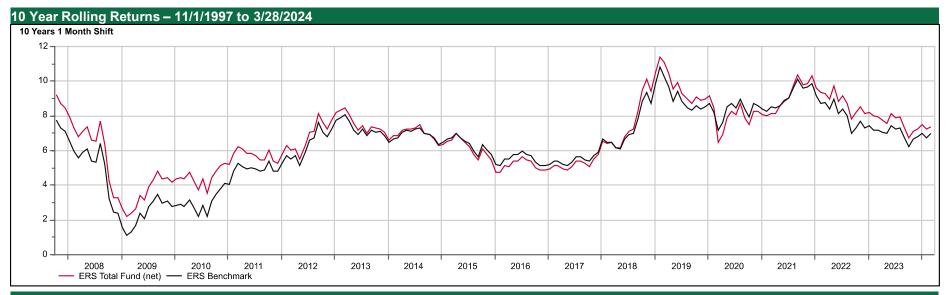
	Q1 2024
CMERS Total Fund (net)	2.8%
CMERS Benchmark	3.9%

⁽²⁾ Private Equity returns are not typically reported during this time period because of the extra time these investment managers spend finalizing their year-end financial statements. Both Q4 2023 and Q1 2024 Private Equity returns are expected to be reported during the April-June time period.



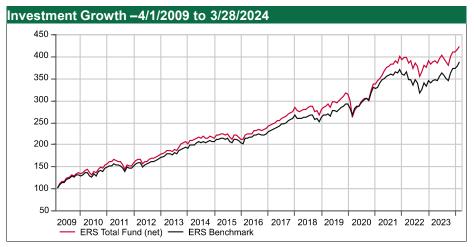
⁽¹⁾Private Equity benchmark return is reported on a 1-quarter lag.

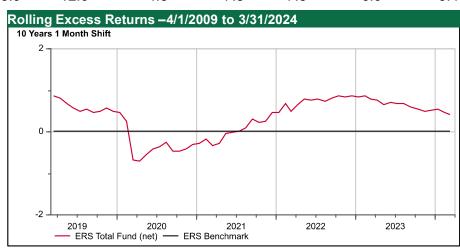
Total Fund Performance - Preliminary



Trailing Returns

Annualized Return QTR 10 Year 3 Year 5 Year 7 Year 1 Year 15 Year ERS Total Fund (net) 2.8 8.1 8.1 7.3 10.1 9.4 6.7 3.9 7.8 12.0 7.5 6.9 **ERS Benchmark** 4.5 9.4







Preliminary ERS Fund Attribution – 1st Quarter 2024

								r	Attribution	Effect(%)	
Asset Class	Benchmark	Average Weight %	Policy Weight %	+/-	Portfolio Return	Benchmark Return	+/-	Broad Category Group Allocation	Manager Selection	Style Bias	Total Active Return
Public Equity	MSCI ACWI IMI NR USD	38.9	39.0	-0.1	7.5	7.7	-0.2	0.0	0.2	-0.3	-0.1
Fixed Income	Bbg US Agg Bond TR USD	30.2	29.0	1.2	-0.1	-0.8	0.6	0.0	0.1	0.1	0.2
Private Equity(2)	Russell 3000 (Qtr Lag) + 200bps ⁽¹⁾	12.8	12.0	8.0	-0.1	12.4	-12.4	0.1	-1.6	0.0	-1.5
Real Assets ⁽²⁾	Real Assets Benchmark ⁽¹⁾	10.8	13.0	-2.2	-2.6	-3.5	0.9	0.2	0.1	0.0	0.3
Absolute Return	90 Day T-Bill +3%	7.3	7.0	0.3	3.3	2.1	1.2	0.0	0.1	0.0	0.1
Total		100.0	100.0	0.0	2.8	3.9	-1.1	0.2	-1.1	-0.2	<u>-1.1</u> ;

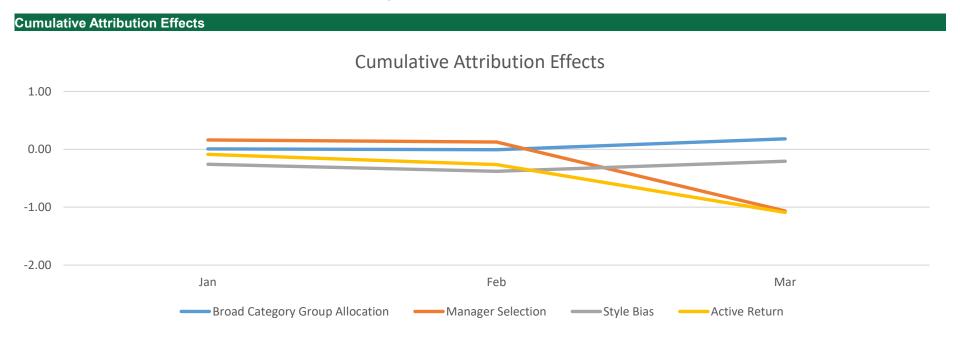
Main Drivers of Q1 2024 Relative Performance	Impact %	Attribution Category
Manager Performance		
Private Equity DFA Strategies, Loomis Sayles, Morgan Stanley, Blair, AQR, Aptitude outperformed	-1.61% 0.57%	Manager Performance Manager Performance
Style Bias		
Primarily small cap and value in public equity	-0.30%	Style Bias
Overall Allocation		
Underweight Real Assets	0.17%	Overall Allocation



⁽¹⁾Real Estate and Private Equity benchmark returns are reported on a 1-quarter lag.

⁽²⁾ Private Equity returns are not typically reported during this time period because of the extra time these investment managers spend finalizing their year-end financial statements. Both Q4 2023 and Q1 2024 Private Equity returns are expected to be reported during the April-June time period.

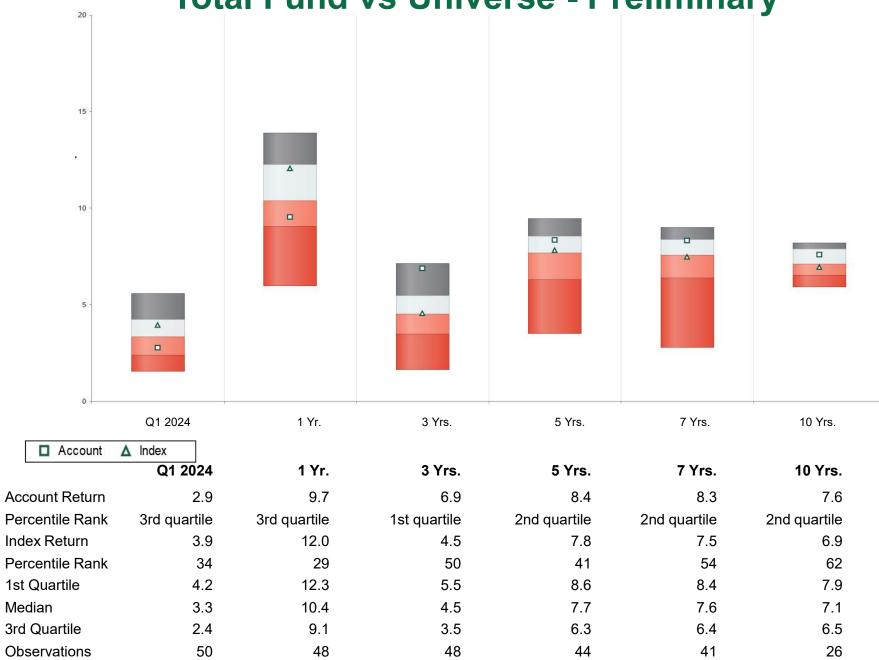
Preliminary YTD 2024 Attribution



Attribution Effects by Month O.50 Jan Feb Mar O.50 -0.50 -1.50 Broad Category Group Allocation Manager Selection Style Bias Active Return



Total Fund vs Universe - Preliminary





Median

Annual Returns, Peaks, and Troughs

■CMERS ● Peak ● Trough
1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 30% 20% -10% -20% -30% -40% 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 **CMERS** 13.1% 2.8% 27.3% 12.6% 8.5% 15.1% 7.2% 23.3% 13.9% 13.9% 19.3% 5.1% 0.5% 8.8% 16.4% 18.4% 18.9% 10.0% 13.1% 2.3% 1.5% 15.1% 11.4% 23.3% 13.9% 7.6% 8.8% 18.9% 22.7% 12.4% 5.7% 27.3% 12.6% 8.5% 0.0% 13.9% 19.3% 6.0% 4.0% 16.4% 4.5% 18.4% 6.6% 0.0% 10.0% 2.8%

0.0%

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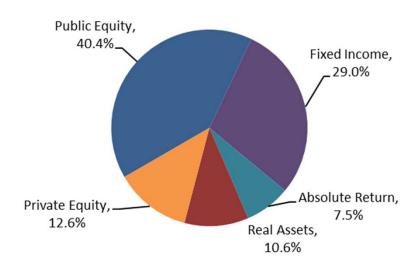
0.0%

*Net of Fees

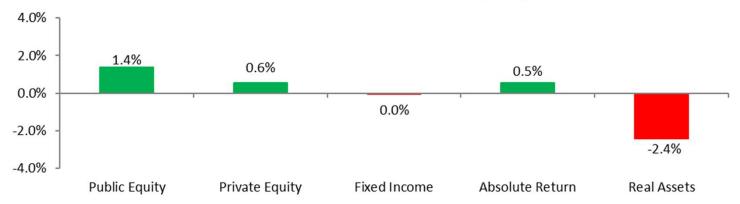
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Preliminary Asset Allocation as of March 31, 2024

Actual Asset Allocation*



Actual Asset Allocation vs. Policy Target





YTD 2024 Market Value Change - Preliminary

December 31, 2023 Market Value including City Reserve	& PABF Accounts		\$ 5,797,273,012
Monthly Cash Outflows thru Retiree Payroll Expense PABF Payroll Expense Expenses Paid GPS Benefit Payments Sub-Total Monthly Cash Outflows	March 31, 2024	\$ (116,611,163) \$ (3,500) \$ (5,377,343) \$ (2,369,572)	\$ (124,361,578)
Monthly Cash Inflows thru Contributions PABF Contribution Sub-Total Monthly Contributions	March 31, 2024	\$ 214,421,626 \$ 1,000	\$ 214,422,626
Capital Market Gain/(Loss)			\$ 166,659,430
Value including City Reserve & PABF Accounts a	as of March 31, 2024	-	\$ 6,053,993,490
Less City Reserve Account ¹			\$ 85,928,564
Less PABF Fund ²			\$ 2,687
Net Projected ERS Fund Value as of	March 31, 2024	-	\$ 5,968,062,239

Monthly Cash Outflows, Monthly Cash Inflows, and Capital Market Gain/(Loss) amounts are calculated using estimates of cash flows into and out of the Fund. These amounts are not audited and may not tie to CMERS Financial Statements.

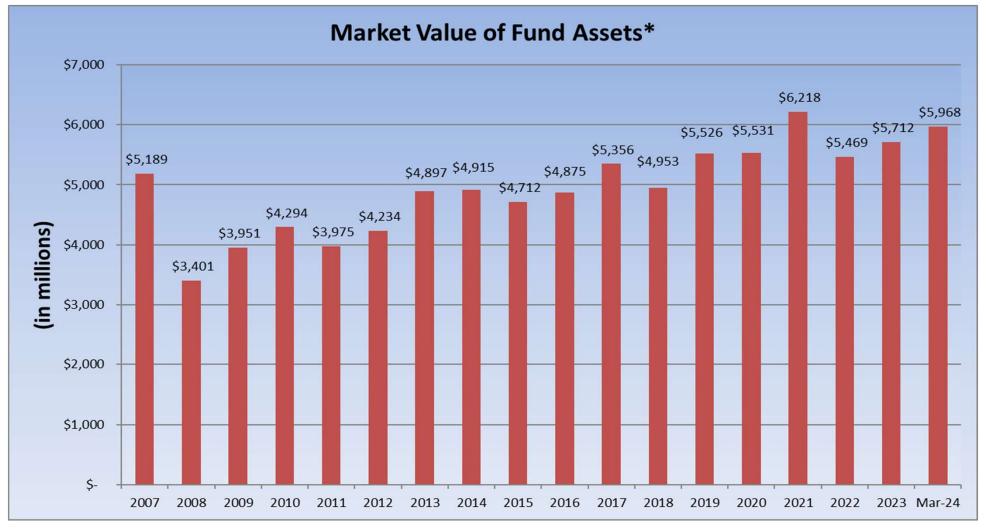


¹ The City Reserve Account balance equals the market value currently held in the Baird account.

² PABF Fund balance equals the market value currently held in the PABF account.

Fund Value of Assets: 2007 - March 31, 2024 - Preliminary

(Year Ended Dates Reflect 12/31 Fund Values)



Most recent Actuarial valuation projects benefit payments to total \$5.4 billion in next 10 years.

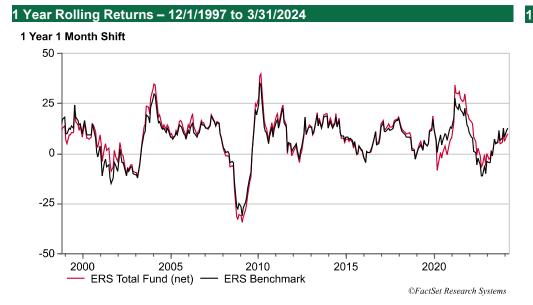
Benefit Payments	\$5.8 billion		
Expenses	\$287 million		
Contributions	\$1.8 billion		
Investment Gain	\$5.0 billion		

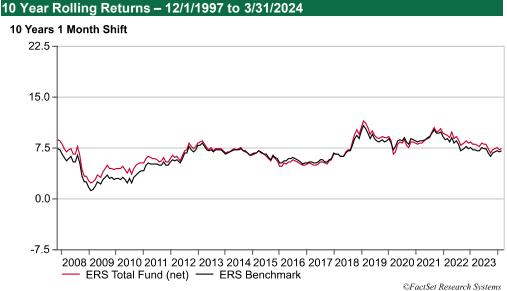
16 1/4 Year Estimates (1/1/2008 - 3/31/2024)

Benefit Payments, Expenses, Contributions, and Investment Gain amounts are calculated using estimates of cash flows into and out of the Fund. These amounts are not audited and may not tie to CMERS Financial Statements.

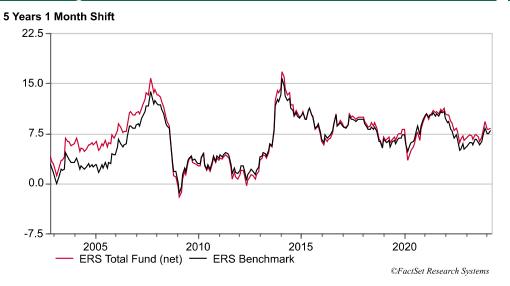


Preliminary Total Fund Rolling Returns as of March 31, 2024

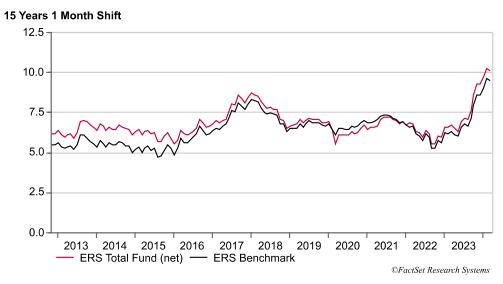




5 Year Rolling Returns – 12/1/1997 to 3/31/2024



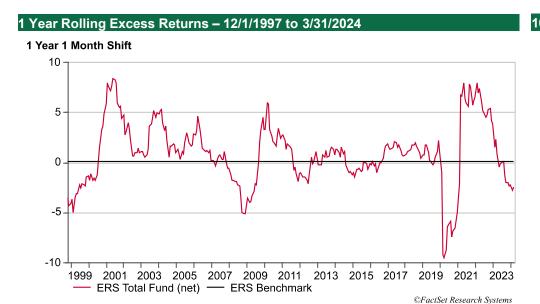
15 Year Rolling Returns – 12/1/1997 to 3/31/2024





Preliminary Total Fund Rolling Excess Returns as of March 31, 2024

-5.0 -

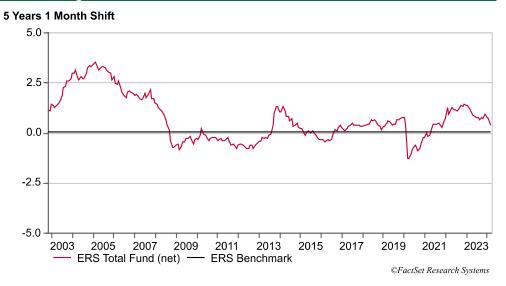




2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023

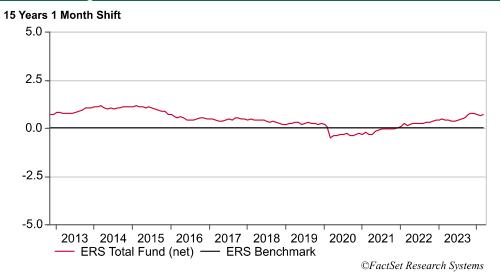
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5 Year Rolling Excess Returns – 12/1/1997 to 3/31/2024



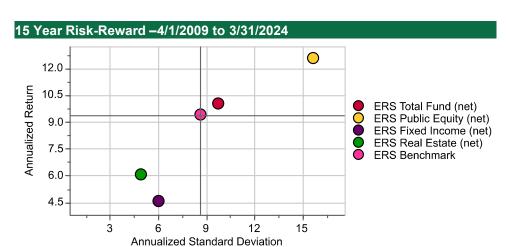
15 Year Rolling Excess Returns – 12/1/1997 to 3/31/2024

— ERS Total Fund (net) — ERS Benchmark



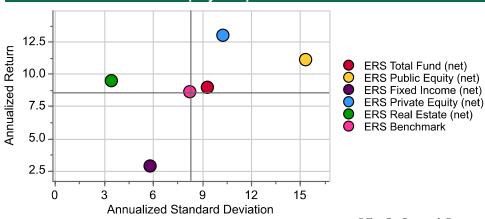


Total Fund Statistics - Preliminary



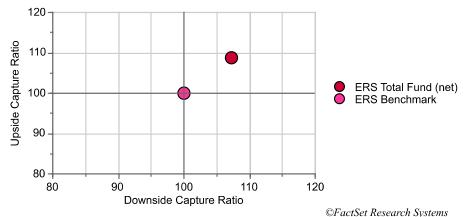
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Risk-Reward Since Private Equity Inception – 7/1/2010 to 3/31/2024



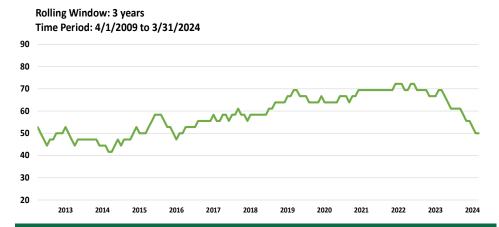
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15 Year Upside-Downside –4/1/2009 to 3/31/2024



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Batting Average



Risk – 7/1/2013 to 3/31/2024

	Annualized Return	Standard Deviation	Alpha	•	Information Ratio	Ū	Beta
ERS Total Fund (net)	10.1	9.7	0.0	0.9	0.1	2.7	1.1
ERS Benchmark	9.4	8.6	0.0	1.0			1.0

	Annualized Return				Information Ratio	U	Beta
ERS Total Fund (net)	8.2	8.9	0.0	0.8	0.1	3.0	1.1
ERS Benchmark	7.7	7.8	0.0	0.8			1.0

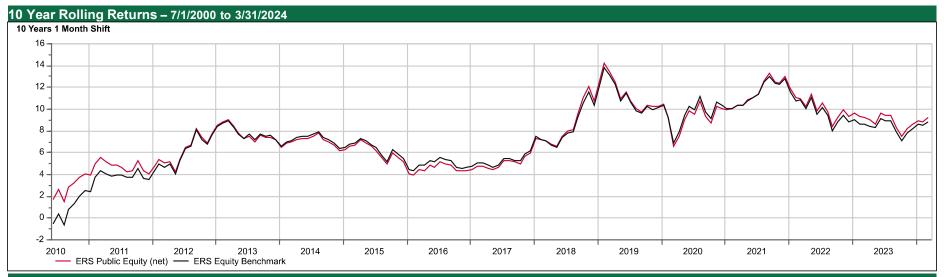


15 Year Risk –4/1/2009 to 3/31/2024

Public Equity



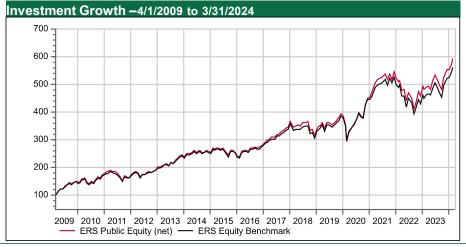
Public Equity Performance - Preliminary

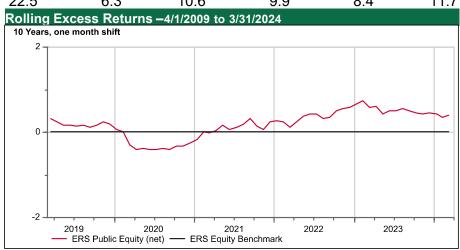


Trailing Returns

			/ tilliaalizoa	rtotarri				
	QTR	1 Year	3 Year	5 Year	7 Year	10 Year	15 Year	
ERS Public Equity (Gross)	7.5	22.3	7.3	11.6	10.8	9.5	13.0	
ERS Public Equity (Net)	7.5	22.0	7.0	11.2	10.4	9.1	12.6	
ERS Public Equity Benchmark	7.7	22.5	6.3	10.6	9.9	8.7	12.2	
MSCI AC World IMI	7.7	22.5	6.3	10.6	9.9	8.4	11.7	

Annualized Return

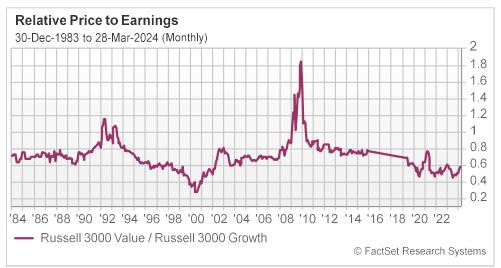




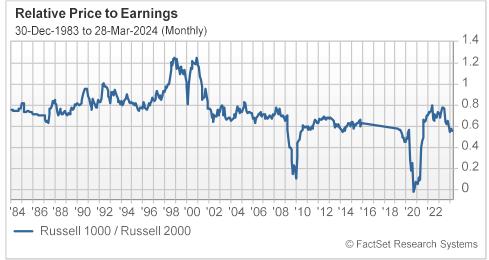


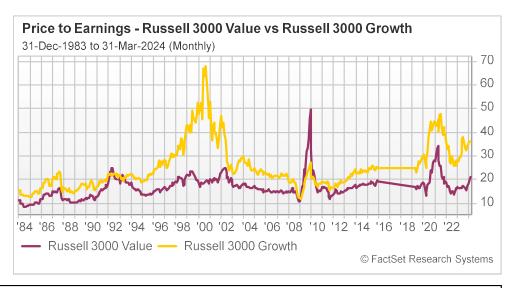
P/E Ratio Comparisons in the U.S. Since 1980 - As of March 31, 2024

Value vs. Growth



Large vs. Small







Price to Earnings ratios for Value vs. Growth charts include companies with negative earnings in calculations.

Price to Earnings ratios for Large vs Small: Top chart includes companies with negative earnings in calculations; bottom chart excludes companies with negative earnings from calculation.



Relative Investment Performance – Active Equity Managers Preliminary as of March 31, 2024

Outperforming Equity Managers

	1st Qtr	1 Year	3 Year	5 Year	7 Year	10 Year
AQR	6.1%	18.2%	-1.8%	4.9%	4.7%	N/A
MSCI EM	3.8%	10.1%	3.2%	2.7%	0.9%	
DFA International	5.3%	16.2%	6.2%	7.8%	5.3%	4.5%
MSCI EAFE Small Cap	2.9%	5.8%	7.6%	2.8%	0.2%	0.2%
DFA U.S. Large Value	11.5%	23.9%	9.6%	11.1%	N/A	N/A
Russell 1000 Value	2.5%	3.6%	1.4%	0.7%		
William Blair	6.8%	14.0%	-0.1%	8.3%	8.0%	5.9%
MSCI ACWI ex US	1.9%	0.2%	2.5%	1.8%	1.7%	1.2%
BlackRock Global Alpha Tilts	9.0%	24.8%	8.0%	11.5%	10.9%	N/A
MSCI ACWI	0.8%	1.6%	1.0%	0.6%	0.7%	
DFA U.S. Small Value	3.4%	24.4%	10.6%	13.7%	10.1%	9.2%
Russell 2000 Value	0.5%	5.6%	8.4%	5.6%	3.6%	2.3%
ERS Public Equity	7.5%	22.0%	7.0%	11.2%	10.4%	9.1%
ERS Equity Benchmark	0.2%	0.5%	0.7%	0.7%	0.5%	0.4%

Relative outperformance in blue
Relative underperformance in red



Relative Investment Performance – Active Equity Managers Preliminary as of March 31, 2024

Underperforming Equity Managers

	1st Qtr	1 Year	3 Year	5 Year	7 Year	10 Year
Polen	7.6%	30.4%	4.2%	12.8%	15.3%	14.9%
S&P 500	2.9%	0.5%	7.3%	2.2%	1.2%	1.9%
MFS	6.4%	18.6%	6.4%	12.5%	13.3%	11.2%
MSCI ACWI	1.8%	4.6%	0.6%	1.6%	3.1%	2.5%
Brandes	5.2%	24.0%	10.2%	9.0%	7.4%	5.4%
MSCI EAFE	0.6%	8.7%	5.4%	1.7%	0.7%	0.6%
Earnest	8.0%	21.0%	7.0%	13.2%	12.9%	12.0%
Russell MidCap	0.6%	1.3%	0.9%	2.1%	2.3%	2.0%
ERS Public Equity	7.5%	22.0%	7.0%	11.2%	10.4%	9.1%
ERS Equity Benchmark	0.2%	0.5%	0.7%	0.7%	0.5%	0.4%

Relative outperformance in blue
Relative underperformance in red



Relative Investment Performance – Passive Equity Managers & Other Preliminary as of March 31, 2024

Passive Equity Managers

	1st Qtr	1 Year	3 Year	5 Year	7 Year	10 Year
Northern Trust S&P 500 Index	10.5%	29.9%	11.5%	15.0%	14.1%	13.0%
S&P 500	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
BlackRock Russell 1000 Value Index	9.0%	20.3%	8.1%	10.4%	9.2%	N/A
Russell 1000 Value	0.0%	0.0%	0.0%	0.1%	0.1%	

Real Assets Manager

	1st Qtr	1 Year	3 Year	5 Year	7 Year	10 Year
Principal Diversified Real Assets	1.7%	3.7%	3.7%	5.0%	4.6%	N/A
Blended Benchmark	1.0%	0.1%	0.2%	0.5%	0.2%	

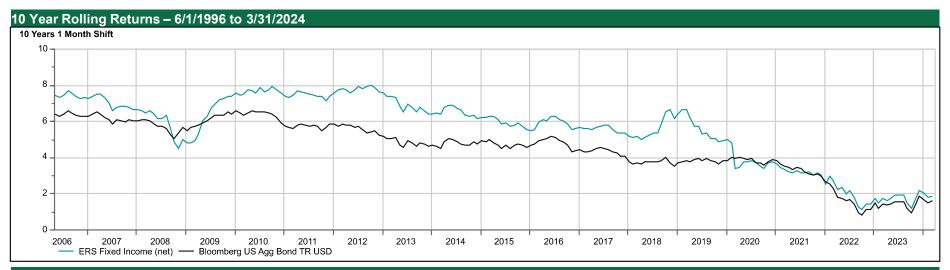
Relative outperformance in blue
Relative underperformance in red



Fixed Income

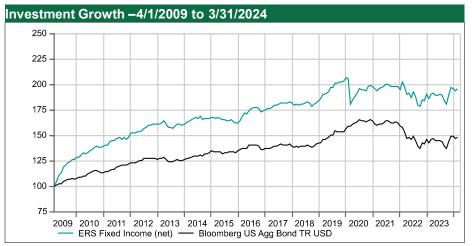


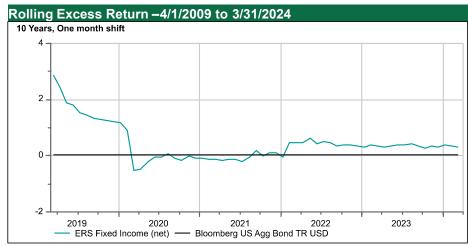
Fixed Income Performance - Preliminary



Trailing Returns

	Annualized Neturn						
	QTR	1 Year	3 Year	5 Year	7 Year	10 Year	15 Year
Total Fixed Income (Gross)	-0.3	2.7	0.4	0.7	1.6	2.0	4.7
Total Fixed Income (Net)	-0.3	2.6	0.3	0.6	1.5	1.8	4.6
Bloomberg US Aggregate	-0.8	1.7	-2.5	0.4	1.1	1.5	2.6





Annualized Return



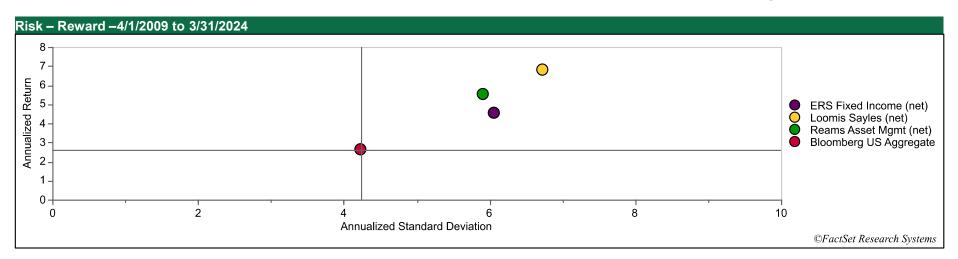
Relative Investment Performance – Fixed Income Managers Preliminary as of March 31, 2024

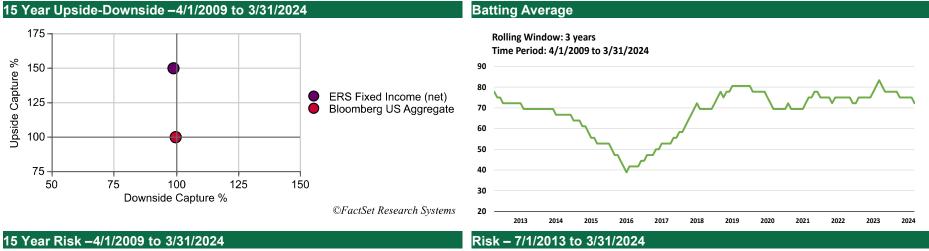
	1st Qtr	1 Year	3 Year	5 Year	7 Year	10 Year
Reams	-0.7%	1.9%	-1.4%	2.7%	2.9%	2.8%
Bloomberg U.S. Agg.	0.1%	0.2%	1.1%	2.3%	1.9%	1.3%
Loomis Sayles	0.6%	5.6%	-0.6%	2.5%	3.0%	3.3%
Bloomberg U.S. Agg.	1.4%	3.9%	1.9%	2.1%	1.9%	1.7%
BlackRock Index	-0.9%	0.1%	N/A	N/A	N/A	N/A
Bloomberg U.S. Government	0.0%	0.0%				
ERS Fixed Income	-0.3%	2.6%	0.3%	0.6%	1.5%	1.8%
Bloomberg U.S. Agg.	0.4%	0.9%	2.8%	0.3%	0.5%	0.3%

Relative outperformance in blue
Relative underperformance in red



Fixed Income Statistics - Preliminary





	Annualized St	tandard		Sharpe	Information	Tracking		Annualized	Standard	9	Sharpe Ir	formation Tr	acking	
	Return De	eviation A	Alpha	Ratio	Ratio	Error	Beta	Return	Deviation	Alpha	Ratio	Ratio	Error	Beta
Total Fixed Income (Net)	4.6	6.1	0.2	0.6	0.1	4.3	1.0 Total Fixed Income (Net)	2.1	6.3	0.0	0.1	0.0	4.3	1.0
Bloomberg US Aggregate	2.6	4.2	0.0	0.4			1.0 Bloomberg US Aggregate	1.6	4.6	0.0	0.1			1.0



Absolute Return



Relative Investment Performance – Absolute Return Managers Preliminary as of March 31, 2024

	1st Qtr	1 Year	3 Year	5 Year	7 Year
UBS A&Q	2.4%	8.4%	8.0%	9.2%	7.6%
1 Year Libor / SOFR + 4%	0.1%	0.9%	1.6%	2.7%	1.1%
Aptitude	4.8%	10.1%	N/A	N/A	N/A
SOFR + 4%	2.5%	0.8%			
ERS Absolute Return	3.3%	9.0%	13.2%	6.5%	6.0%
3 Month T-Bill + 3%	1.2%	0.5%	7.3%	1.4%	1.0%

Relative outperformance in blue

Relative underperformance in red

Risk Adjusted Returns (6/30/14 - 3/31/24)

			Sharpe	Max
	Return	Std Dev	Ratio	Drawdown
ERS Public Equity (net)	8.9%	15.6%	0.5	-25.3%
ERS Fixed Income (net)	1.6%	6.5%	0.0	-13.6%
ERS Absolute Return (net)	5.9%	9.4%	0.5	-27.1%



Performance Update



Performance Update

Estimated ERS Total Fund Market Value is \$5.82 billion as of April 17, 2024

Period	ERS Fund*	Benchmark
YTD through March 31, 2024 (Estimate)	2.8%	3.9%
April MTD (Estimate)	-2.6%	-2.5%
YTD Through April 17, 2024 (Estimate)	0.2%	1.4%



^{*}Returns Net of Fees